

# Nihon Plast Co.,Ltd Graphs of shifts in business performance

(Million yen)

		2019	2020	2021	2022	2023	
		End of March 2020	End of March 2021	End of March 2022	End of March 2023	End of March 2024	
Net Sales	Non-consolidated	39,100	34,069	33,112	42,636	52,654	
	Consolidated	106,141	83,065	86,504	103,359	124,255	
Sales (Product Segmented)	Consolidated	Steering Wheels	24.8% 26,339	23.9% 19,878	26.0% 22,481	26.0% 26,857	25.4% 31,518
		AirBag Modules	28.1% 29,828	27.8% 23,057	26.9% 23,302	27.3% 28,259	26.3% 32,715
		Interior & Exterior Parts	45.9% 48,730	46.9% 38,975	45.5% 39,378	46.0% 47,553	47.8% 59,382
		Other	1.2% 1,245	1.4% 1,155	1.6% 1,343	0.7% 690	0.5% 640
		Total	100.0% 106,141	100.0% 83,065	100.0% 86,504	100.0% 103,359	100.0% 124,255
Sales (Client Segmented)	Consolidated	Nissan Group	70.7% 75,021	66.7% 55,401	66.7% 57,660	70.0% 72,366	66.8% 82,979
		Honda Group	23.9% 25,370	27.1% 22,532	26.7% 23,071	24.2% 24,970	27.6% 34,319
		Other	5.4% 5,750	6.2% 5,132	6.7% 5,773	5.8% 6,023	5.6% 6,957
		Total	100.0% 106,141	100.0% 83,065	100.0% 86,504	100.0% 103,359	100.0% 124,255
Operating Income	Non-consolidated	587	△750	△1,930	△211	756	
	Consolidated	4,507	1,288	△722	△966	2,811	
Operating Income Ratio to Net Sales (%)	Non-consolidated	1.5	△2.2	△5.8	△0.5	1.4	
	Consolidated	4.2	1.6	△0.8	△0.9	2.3	
Ordinary Income	Non-consolidated	2,493	1,168	530	1,402	1,796	
	Consolidated	4,021	1,669	△289	△749	2,920	
Ordinary Income Ratio to Net Sales (%)	Non-consolidated	6.4	3.4	1.6	3.3	3.4	
	Consolidated	3.8	2.0	△0.3	△0.7	2.4	
Net Income	Non-consolidated	1,878	△886	△6,195	△2,041	1,888	
	Consolidated	2,356	△1,045	△8,018	△3,602	2,478	
Total Assets	Non-consolidated	42,620	40,827	40,342	42,137	43,039	
	Consolidated	74,784	74,536	79,536	81,450	81,934	
Shareholders' Equity	Non-consolidated	21,438	20,308	13,612	11,646	13,995	
	Consolidated	34,816	32,911	27,377	26,219	31,057	
Capital Investment	Non-consolidated	2,315	1,884	3,799	1,712	1,133	
	Consolidated	6,266	6,290	7,227	4,680	2,710	
Depreciation and Amortization	Non-consolidated	1,922	2,007	2,324	2,093	1,494	
	Consolidated	5,190	4,882	5,562	5,718	5,504	
Number of Employees (Person)	Non-consolidated	1,018	1,028	1,024	996	1,005	
	Consolidated	6,027	5,997	5,855	5,944	6,112	
Return on Assets (ROA) (%)	Non-consolidated	4.5	△2.1	△15.3	△5.0	4.4	
	Consolidated	3.1	△1.4	△10.4	△4.5	3.0	
Return on Equity (ROE) (%)	Non-consolidated	9.0	△4.3	△36.5	△16.2	13.7	
	Consolidated	6.9	△3.1	△26.6	△13.4	8.7	
Earnings Per Share (EPS) (Yen)	Non-consolidated	96.81	△46.03	△323.70	△106.61	98.75	
	Consolidated	121.57	△54.35	△419.41	△188.35	129.75	
Shareholders' Equity Ratio (%)	Non-consolidated	50.3	49.7	33.7	27.6	32.5	
	Consolidated	46.6	44.2	34.4	32.2	37.9	
Book-Value Per Share (BPS) (Yen)	Non-consolidated	1,104.98	1,061.02	711.22	608.00	738.21	
	Consolidated	1,796.10	1,721.28	1,432.03	1,370.54	1,640.38	
Interest-bearing Liabilities	Non-consolidated	8,951	9,036	14,336	15,860	12,905	
	Consolidated	18,578	20,586	29,206	30,258	23,499	